Request for Applications:
Case Study - Evaluation of ROLE UK support to Evolve

1. **Background and context**

Advocates for International Development’s (A4ID) Rule of Law Expertise UK (ROLE UK) Programme is seeking a Monitoring, Evaluation and Learning consultant with expertise in both the development sector and knowledge of the legal or judicial sector to deliver a case study on the value and impact of ROLE UK partnership and assignment support to the work of Evolve – Foundation for International Legal Assistance (hereafter Evolve) with Uganda’s Justice Law and Order Secretariat (JLOS).

1.1. **About Advocates for International Development**

A4ID is the charity that empowers lawyers to use their skills to fight world poverty. Through its pro bono broker, legal education programmes and thought leadership work, A4ID is helping the legal sector to meet its global corporate social responsibility to bring about sustainable development.

1.2. **About ROLE UK**

A4ID’s ROLE UK programme, funded by the UK Department for International Development (DFID), contributes to building long-term partnerships between the UK legal sector and legal actors in developing countries to strengthen the rule of law and facilitate progress towards the Sustainable Development Goals (SDGs). We focus on the eradication of poverty; gender equality; reduced inequalities; peace, justice and strong institutions; and partnerships for development.

The ROLE UK programme supports partnerships between the international development and legal pro bono sectors to provide high-quality pro bono legal and judicial expertise.

1.3. **Rationale for the consultancy**

ROLE UK provides financial and technical support to activities developed within partnerships towards improving the rule of law and, more broadly, promotes the generation and application of learning and evidence around how to strengthen the pro bono legal sector’s contribution to rule of law and development.

ROLE UK typically supports short-term technical assistance by UK legal experts to counterparts in developing countries, which may include trainings, conferences, workshops and other convenings. Further information on the work ROLE UK supports is available here: www.roleuk.org.uk.

The programme team places emphasis on creating the evidence base for the programme’s model of working. This includes, first and foremost, assessing the impact of the programme’s support on rule of law in target countries. ROLE UK will use evidence to test the value and impact of its partnership and activity support, and to make recommendations for further development of the programme. These will primarily take the form of ‘Case Studies’ that are delivered by independent consultants. ROLE UK has selected a number of partnership beneficiaries as being of particular interest to the programme. One such beneficiary is the partnership between Evolve and Uganda’s Justice Law and Order Secretariat (JLOS).
2. Objectives

The objectives of the exercise are:

- (Overall) To test the hypothesis that ROLE UK support for short-term activities developed in partnership has led to improved Rule of Law, and that this type of support can affect changes in policy, law and practice;
- To document the support that ROLE UK has provided to Evolve/JLOS;
- To evaluate the effectiveness of the partnership support ROLE UK has provided to Evolve/JLOS;
- To evaluate the impact of ROLE UK supported Evolve/JLOS activities;
- To evaluate how the work with Evolve/JLOS impacts on ROLE UK’s overall mission;
- To evaluate the impact that ROLE UK support has had on Evolve/JLOS activities and practices, and any changes that may have resulted from this;
- To evaluate the extent to which support provided by ROLE UK to Evolve/JLOS has provided good value for money relative to the impact generated;
- To provide recommendations to ROLE UK on ways that modification of its support can improve the impact of the work of Evolve/JLOS partnership;
- To provide recommendations to ROLE UK, based on the history of the support for Evolve, on how to improve the ROLE UK programme and its support to assignment beneficiaries:
  - What lessons can be learned about the long-term sustainability of this programme – what does ROLE UK need to learn from this in selecting future assignments?
  - What additional value-added/benefits have resulted which were not expected? How can ROLE UK capture this impact in future assignments?

3. Focus and scope

Case studies provide a description and qualitative analysis of a particular ROLE UK-supported partnership, to add depth and detail to the quantitative data collected across all of the activities and partnerships that ROLE UK supports.

This case study should analyse ROLE UK’s support to the partnership between Evolve and JLOS in accordance with the OECD-DAC Criteria for Evaluating Development Assistance: Relevance, Effectiveness, Efficiency, Impact and Sustainability.

The Ugandan criminal justice system struggles to achieve a consistent approach to sentencing. The existing 2013 Sentencing Guidelines are rarely applied by the appellate courts, and even when applied, are used in such different ways that ensuring consistency is impossible. There are also clear variations in Uganda’s legal and judicial approach to the discretionary application of the death penalty, the meaning of life imprisonment, the calculation of remand time, and the treatment of the mentally unwell; giving rise to unfairness, injustice, and undermining trust and confidence in the law.

Evolve works closely with the Ugandan Judiciary to achieve greater consistency, transparency and fairness in sentencing in Uganda. ROLE UK-supported activities include the organisation of a national sentencing conference to address the current weaknesses and inconsistencies in Ugandan sentencing practice, face-to-face meetings between UK specialists and key members of the Judiciary to discuss how to achieve the objectives agreed at this conference, the collection of relevant case law and material and the drafting of a case digest, a visit of the Sentencing Guidelines Committee of Uganda to the UK to liaise and consult with a range of stakeholders involved in the sentencing process and its implementation in England and Wales, and the planning of an intensive retreat to complete the production of sentencing guidelines.

4. Methodology

This exercise is to be undertaken through a document review and interviews with representatives of ROLE UK, Evolve and the JLOS. It does not entail any in-country time.
Sources of information made available to the consultant will include:

- All documentation on the Evolve/JLOS assignments and partnership activities to date.
- A list of key persons that ROLE UK suggests interviewing.

The exercise and the consultant will be managed by the A4ID Learning and Development Manager. Final approval of the report will be given by the ROLE UK Programme Manager.

This exercise will result in a report of approximately 10 to 20 pages, including an executive summary. The report will include a confidential annex of recommendations.

The exercise is to be undertaken in January and February 2020 with a final deliverable by 23rd March 2020. It is anticipated that this will be up to 8 days work.

<table>
<thead>
<tr>
<th>Indicative timeline</th>
<th>Activities</th>
<th>Deliverable</th>
</tr>
</thead>
<tbody>
<tr>
<td>Week c/o on 10 February 2020</td>
<td>Meeting (in London or via conference call) with the ROLE UK team to clarify objectives, finalise methodology, discuss structure of report and build understanding of the programme.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Desk-based work, including: development of questions to guide research, review of existing sources, identification and review of additional sources, and preparation of interview questions.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Arranging, conducting and writing up phone and face-to-face interviews.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Drafting report.</td>
<td></td>
</tr>
<tr>
<td>6th March 2020</td>
<td>Submitting draft report to ROLE UK for comment.</td>
<td>Draft report</td>
</tr>
<tr>
<td>23rd March 2020</td>
<td>Finalising report and submitting to ROLE UK.</td>
<td>Final report</td>
</tr>
</tbody>
</table>

5. **Required competencies**

- Experience of monitoring and evaluating international development programmes
- Experience of collating, analysing and presenting evidence using qualitative analysis
- Experience of producing and disseminating learning through publications
- Excellent verbal and written communication skills
- A strong understanding and passion for the role of international legal pro bono work for sustainable development
- A commitment to and understanding of DFID key priorities, promoting the rule of law and encouraging access to justice
- A proven track record of providing similar services to a comparable client

6. **Application process:**

- Deadline for submission of applications: 29th January 2020
Applications are to be submitted to thomas.istasse@a4id.org (copied to roleuk@a4id.org) with the subject line “Case Study - Evaluation of ROLE UK support to Evolve” and to include:

- CV (maximum 3 pages)
- 1-2-page cover letter which includes how you meet each of the criteria outlined above (please address each criteria in turn, in the order provided above)
- Your availability in January and February 2020
- An example of relevant previous written work
- Proposed costings
- Name of two referees

Interviews are expected to take place over the phone with ROLE UK team between 3rd and 7th February.

Proposals will be evaluated on the basis of quality, experience and value for money. Proposed costings should take into account that the ROLE UK programme is a publicly-funded non-commercial venture.